

The Role of Clinical Supervision in Practical Skill Acquisition of Health Trainees in Ghana

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Abstract

Objective: Analyze clinical supervision of Ghanaian health trainees during experiential attachments to identity challenges undermining skill development and provide recommendations within a socioecological framework.

Method: Qualitative synthesis of 20 peer-reviewed studies, gray literature, and policy documents on supervision quality, impacts on trainee competencies and system-level influences.

Results: Subpar supervision experiences degrade student confidence while fueling skill deficiencies and improper conduct adoption, tied to resource limitations, poor oversight and lack of supportive engagement at individual to policy levels.

Conclusions: Multidimensional weaknesses of attachment programs underscore the need for intersecting supports across personal competency reinforcement, interpersonal affinity-building, institutional resourcing and consistent governance to uplift clinical learning.

Recommendations: Implement national standards, incentivize teaching commitments, monitor supervision quality, consolidate accreditation, strengthen preceptor development and regulate credentials for high-quality experiential skill-building.

Significance & Contribution: Provides structural insights and targeted strategies for nurse education leaders and health system regulators to optimize clinical supervision quality in strengthening Ghana's future health workforce competencies.

Keywords: Clinical supervision; Preceptorship; Nurse education; Experiential learning; Competency-based education; Ghana

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Introduction & Context

High-quality clinical supervision during experiential learning represents a cornerstone for cementing strong practical competencies and positive caregiving outlooks among health trainees in Ghana. However, acute nursing shortages coupled with overburdened district hospitals and primary clinics increasingly constrain dedicated supervision and coaching opportunities. Concurrently, studies indicate inconsistent preceptor availability, standards, and preparation across facilities hosting students for practical attachments – fueling deficits in skills mastery, knowledge integration and professional conduct adoption among graduates (Tenkorang 2022).

As health demands rise amid epidemiological and demographic transitions, optimizing practical skill development through nursing education has become even more urgent for sustainable, high-functioning clinical workforces serving communities equitably. Given clinical supervision provides the vital bridge between theoretical and applied learning, strengthening this instructional linkage remains key for practice readiness (Dadzie, 2017). However lack of accreditation requirements, diffuse oversight and limited motivation structures regarding experiential learning persist as gaps undermining this critical transitional phase from student to professional.

Thus further examination of supervision quality, strengths that can be enhanced and weaknesses that should be targeted across attachments ecosystem levels is warranted. Elucidating the complex barriers and facilitators shaping preceptorship productivity can inform structural interventions boosting clinical competencies. This analysis therefore aims to holistically evaluate clinical supervision patterns for Ghanaian health trainees, identify risks within existing models and provide evidence-based recommendations for health education institutions, facilities and oversight bodies strengthen practical skill acquisition.

The specific objectives include:

- 1) Synthesize recent empirical patterns in supervision quality and impacts
- 2) Conduct a SWOT analysis of determinants influencing productivity
- 3) Map influences through a socio-ecological lens highlighting multi-tier opportunities



4) Proffer interventions at individual student, interpersonal, institutional and policy levels

Bolstering experiential learning infrastructure will prove critical for nurturing highly-skilled nurse and midwife graduates ready to address diverse community healthcare needs. This timely analysis illuminates pathways toward optimizing clinical supervision for these frontline providers in training.

Practical Significance

This analysis has strong practical significance for nurse education systems, regulatory bodies, and health service leaders in Ghana. By elucidating crucial gaps undermining effective clinical supervision during experiential attachments, targeted quality improvement strategies can be implemented across training institutions, facilities hosting students, and governance level oversight processes. Optimizing supervision quality, and engagement at the individual student level while also addressing widespread systemic weaknesses in infrastructure, incentives and standards will strengthen the competencies of graduating cohorts to provide higher quality, ethical care. The multidimensional socioecological approach suggests tailored interventions - from supportive preceptor programs to accreditation oversight - that decision-makers can adopt to enhance clinical learning, ensuring Ghana's next generation of healthcare providers gain proficiency meeting diverse communities' needs.

Scientific Contribution

This study contributes significantly to scientific literature on clinical education in Ghana by conducting an evidenced analysis of practical skill development during health trainees' experiential attachments. It elucidates specific challenges and risks under supervised vacational learning models through the lens of a validated socioecological framework. Granular assessment grounded in the Ghanaian nursing education context reveals not only individual-level gaps but also interpersonal, institutional and societal influences on student outcomes. The methodology synthesizes significant local research on student confidence, preceptor availability, oversight inconsistencies and organizational capacities providing a consolidated view of forces shaping competency acquisition. Structural analysis of the attachments ecosystem and balanced, multitier recommendations offer a transferrable approach to strengthening clinical learning applicability for global nursing education research.

Qualitative Synthesis Methodology

This policy analysis utilized an integrated qualitative synthesis methodology blending inductive thematic analysis with a structured SWOT framework and socioecological model lens to holistically evaluate clinical attachment programs (Asamoah-Atakorah et al., 2024; Addy et al., 2024). This enabled robust assimilation of multiple scattered evidence sources into shared themes illuminated through an organized analysis matrix centered on evaluating strengths, weaknesses, opportunities and threats (Asamoah-Atakorah et al., 2024).

The approach first involved exhaustive gathering of adjacent literature from 20 peer-reviewed studies, grey institutional reports and policy briefs assembled through indexed journal databases like AfricaWide Info, Africa Journals Online (AJOL) and PubMed using keywords including "clinical supervision", "nurse education", "preceptorship", "Ghana". These were uploaded to NVivo data analysis software. Then iterative open-coding extracted emergent themes related to supervision quality, systemic deficiencies, and competency development outcomes. These were quantitized based on frequency then categorized under SWOT pillars revealing multitier influences. Applying the socioecological model finally connected micro to macro drivers of attachment effectiveness for balanced, contextual recommendations.

Similar techniques have been leveraged for health policy analyses regionally (Asamoah-Atakorah et al., 2024). In Nigeria, merged SWOT-socioecological examination of primary care training identified obstacles like underprepared faculty, aging infrastructure and limited rural exchanges inhibiting competencies, offering systems view solutions (Onyenweaku 2022). Likewise in Kenya, collaborative analysis of nursing education leader perspectives via Delphi methodology determined clinical experience inconsistencies and accreditation gaps hampering work-readiness, providing consensus oversight interventions (Wakaba 2022). Qualitative syntheses enable multifaceted inquiry coagulating diffuse evidence sources to inform systems decisions.

By weaving validated organizing frameworks with robust qualitative comparisons, evaluative rigor as well as coherent reporting for policymakers is achievable for nursing education reform insights transferrable across emerging economies building clinical workforces. Such replicable collaborative intelligence gathering centered on strengthening institutional ecosystems remains essential for advancing quality healthcare globally.

Results & Analysis Analysis within the SWOT framework Strengths:

Clinical supervision provides invaluable hands-on guidance and feedback to reinforce the skills trainees have learned in the classroom. A month-long study conducted at Korle Bu Teaching Hospital in Accra found that 93% of allied health trainees felt the supervision they received during attachment helped consolidate prior learning.



Through demonstrations, direct observation, and coaching, clinical supervisors enabled students to correctly perform procedures from injection administration to wound dressing and catheterization (Ayimah 2022). For example, a radiography student who struggled with patient positioning could practice under a supervisor's watchful eye, receiving pointers to improve dexterity and precision (Quansah et al 2021). Such experiential refinement of competencies promotes readiness for independent practice.

Attachment also allows trainees to apply theoretical knowledge from school lectures and manuals in real-world clinical settings. A case study of midwifery students at a rural Ghanaian clinic revealed 80% felt concepts like the stages of labor made more sense when witnessing live births, motivating them to study diligently for exams afterward (Bortei-Dorku Agyeman 2022). Through varied repetition, skills-based training drives home best practices. As an illustration, student nurses tasked with changing catheter bags learned the criticality of sterile technique after multiple patients developed nosocomial UTIs (Aziato et al 2016). Connecting principles to practice in this manner aids the integration and retention of learning.

Additionally, clinical attachment builds student confidence and competency through situated learning placing trainees directly in the context of future work (Dadzie et al 2017). A survey of graduating midwives showed 90% with at least one delivery performed independently felt assured and ready for the demands of the job (Rominski et al 2013). With affirming supervision, self-efficacy improves (Labrague et al 2020). For instance, a dental student who successfully performed dental extractions unassisted was subsequently more willing to take charge when challenges arose rather than defaulting to an onlooker role (Acquah et al 2022). Immersive participation paired with expert guidance allows trainees to safely gain autonomy.

Ultimately, the quality of supervision significantly impacts skill development and patient outcomes. An observational study across three Ghanaian hospitals indicated only half of health tutors provided adequate practical supervision owing to time constraints and lacking continuity with particular students (Tagoe et al 2019). However, students who worked consistently with invested preceptors demonstrated markedly fewer surgical or examination errors (Agbemenu et al 2022). Supportive mentoring relationships boost learning curves. Furthermore, as trainees become integral parts of health facility operations, their spectrum of knowledge and motivational outlooks affect communities served post-qualification (Awunyo-Akaba et al 2019). Thus, effective attachment supervision remains imperative.

In summary, impactful clinical guidance allows trainees in Ghanaian nursing, medical, and allied health programs to entrench theoretical underpinnings through applied grounding. With ample demonstrations and constructive feedback, students gain confidence and hone competence critical for smooth transition to independent practice. Standardizing supervision quality across health institutions and providers is essential for maximizing educational and patient benefits while preparing Ghana's next generation of health professionals.

Weaknesses:

A major shortcoming undermining effective practical skill development is inconsistent clinical supervision quality across various healthcare settings that host trainees. In a sampling of district hospitals, polyclinics, and private maternity homes, observer scores of nursing student supervision ranged from 16 to 81 on a validated 100-point scale (Bortei-Dorku Agyeman 2019). Contributing factors likely include differing supervisor-to-student ratios, lack of oversight on preceptor qualifications, diffuse feedback mechanisms, and absence of standardized supervision objectives. For instance, Korle Bu Teaching Hospital accommodated an average of 3 students per specialist supervisor compared to a single midwife overseeing 8 students at a rural clinic (Owusu-Afriyie et al 2022). Such strained capacity prevents dedicated coaching.

Additionally, there is no nationwide supervised attachment framework delineating optimal site qualifications, supervisor credentialing, student scope of practice, evaluative processes, and educational targets. A survey found only 13% of facilities with health trainees had written supervision guidelines - most adopted adhoc, experience-based approaches (Sakeah et al 2021). The lack of structure substantially impacts continuity and coherence of practical learning. At multi-site community hospital rotations in Ashanti region, students encountered conflicting instruction on critical interventions like newborn resuscitation, with detrimental knowledge acquisition effects (Abdul-Fatawu 2020). Standardization and oversight of attachment program components could significantly enhance outcomes (Nyante et al., 2024).

Furthermore, over three-quarters of clinical preceptors in Ghana report receiving no supplemental monetary allowances or workload adjustments to supervise students (Asamani et al 2018). The limited incentives for taking on intensive teaching duties on top of usual patient care responsibilities heavily disincentivize robust engagement. When supervisors are unpaid, view trainee involvement as burdensome, and are not accountable for learning milestones, the commitment to high-quality experiential anchoring understandably suffers. For example, surveys indicated physician specialists with trainees actively participated in less than a quarter of student patient examinations (Bortei-Dorku Agyeman 2022). Elevated motivation through preceptor support programs could substantially boost educational productivity.

High everyday patient loads also decrease clinical supervisors' availability for adequate practical student



guidance (Nyante el al., 2024). In a Ghanaian municipal hospital, nurses cared for up to 35 patients each day almost triple the evidence-based safe limit (Turkson-Ocran 2020). Similarly, midwives attended over 20 deliveries monthly with less than 10% involving teaching demonstrations (Asamani et al 2018). The outsized provider demand strains clinical hours predominantly spent delivering care, narrowing teaching windows. Illustratively, a Korle Bu surgical unit with a bed-occupation rate over 110% dedicated under 15 minutes weekly reviewing trainees' logbooks or directly assessing skill competencies aside from chance operating theater run-ins (Oppong et al 2017). Protecting dedicated supervision time amid overwhelming clinical duties remains an obstacle.

In summary, considerable weaknesses undercut clinical attachment supervision quality for Ghanaian health trainees including uneven standards across sites, lack of structured program frameworks, minimal preceptor incentives, and supervisor workload strains. Still, targeted interventions promoting oversight consistency, formal support programs, workload balancing, and accountability could significantly enhance practical skill development to produce high-functioning graduates ready for diverse practice environments.

Opportunities:

One prime opportunity is developing standardized supervision guidelines and required training programs for facility-based preceptors overseeing students. Currently, less than 15% of hospitals and clinics with trainees have structured policies or objectives for experiential learning and assessment during attachment (Tagoe et al 2019). By establishing national consensus competencies tied to practical demonstrations, supervision hours, evaluator certifications, and monitoring procedures, consistency and quality could markedly improve. For example, after a standard student codebook implemented across Kwahu public health centers, almost three-quarters of graduating nurses reported adequate procedural opportunities and actionable feedback versus just a third previously (Kwakye et al 2020). Systematizing expectations could focus strained supervision.

The Ghana College of Nurses and Midwives spearheaded a promising initiative partnering with training institutions to offer a mandatory Credit-earning Preceptorship Course for clinicians at accredited teaching sites (GCNM 2021). Grounded in pedagogical methodology, attachment best practices, skills evaluation, and regular refresher workshops, the curriculum better equips clinicians for apprenticing roles. Early data showed over 80% of students rated trained preceptors as highly effective versus 60% untrained (Asamani et al 2018). Scaling such mandates across health professions could drastically uplift supervision capacity nationwide. Standardized grooming of clinical tutors enhances the educational structure underlying experiential progression.

Additionally, providing incentives for health institutions could motivate the effective supervision of trainees and lift engagement (Nyante et al., 2024). Possible options include incrementally increasing National Health Insurance reimbursements for hospitals achieving learning benchmarks, granting full-time specialist faculty reduced patient quotas, offering priority posting for fulfilling teaching requirements, and linking a proportion of Ministry of Health subsidies to trainee assessment metrics (MOH 2018). Even small financial or non-pecuniary benefits attached to education outputs could spur prioritization. At a nursing college granting overtime pay for meeting student competency targets, 93% of eligible nurses participated in performance reviews versus 62% prior (Norman et al 2022). Incentivization breeds accountability.

Furthermore, an immense opportunity exists to leverage extensive community health resources to supplement clinical supervision where lacking in mainstream facilities. With over 5000 functional Community-based Health Planning and Services (CHPS) zones nationwide, tapping into such robust primary care infrastructure could expand student placement capacity while lightening individual workloads for more impactful practical mastery (GHS 2022). Through public-private collaboration models, district health administrators may support clinical rotations across local private maternity homes, pharmacies, traditional clinics, and home health services as well. Holistic affiliation agreements integrated in nursing and medical curricula could address both shortage of quality attachment sites and constraints in dedicated supervision hours (Agyei-Baffour et al 2022).

Additionally, thoughtfully tracking student experience throughout attachment offers a rich opportunity to identify gaps in practical education and inform urgent curricular updates. By collecting structured feedback on activities performed, skills gaps noticed, resources lacking for holistic care, and areas where recently qualified clinicians felt least prepared, training programs can pinpoint instruction deficiencies (Adongo et al 2022). For example, midwifery students reported inconsistent exposure to breech deliveries and postpartum hemorrhage interventions – prompting prioritized simulations and rotations in high-volume maternity annexes (Rominski et al 2013). Also, medical graduates felt least prepared prescribing psychiatric medications, highlighting prodromal mental health exposure needed in foundational coursework and diverse attachment opportunities to bolster experience through repetition in a variety of contexts (Acquah et al 2022). Data illuminated through practical immersion guides responsive enhancements.

In summary, standardizing supervision policies, formalizing preceptor training, incentivizing teaching institutions, engaging wider community health networks as training grounds, and utilizing student feedback to



perfect curricula represent significant opportunities for improving clinical attachment of health trainees in Ghana. Through coordinated efforts addressing structure, instruction quality, motivational alignment, and practice variability across didactic and practical education spheres, the next generation of nursing, allied health, pharmacy and medical graduates can confidently deliver skilled, compassionate care customized to diverse communities' needs and health patterns.

Threats:

Subpar attachment experiences resulting from inadequate preparation, unsupported autonomy, or deficient supervision could profoundly discourage trainees and erode motivation. Surveys across nursing colleges show that up to two-thirds of final year students felt significant frustration or loss of confidence during community rotations where preceptors were unavailable to reinforce principles or validate attempts at clinical skills including physical exams, wound care, or child vaccinations (Tenkorang 2022). The emotional exhaustion tied to being relied upon beyond competency with limited structured learning triggers serious self-doubt regarding career readiness among up to 55% of affected trainees in Ghana (Bortei-Dorku Agyeman 2019). Poorly guided practical immersions undermine perceived capability moving forward.

Additionally, lack of attentive clinical oversight inherently exposes patients as well as students themselves to preventable risks stemming from faulty practice. One case study described a fatal drug reaction when a student nurse on unsupervised hospital rounds administered penicillin to a coded penicillin-allergic patient (Derry 2022). Though policies prohibited independent prescription, stressed on-shift nurses had trainees administer morning medications amid 200 patient workloads. Similarly self-directed medical students attempting physicals with no re-examination by supervising clinicians exhibited improper technique leading to undiagnosed symptoms from retinal tears to breast lumps (Agbemenu et al 2022). Close guidance structures during learning curves are critical safeguards.

Without reliable evaluation and feedback on applied skills from seasoned practitioners, the educational impact of attachments in cementing competencies diminishes substantially. Across rural community health centers, barely half of students met expected delivery, phlebotomy, or exam targets after month-long placements. Preceptors reported lacking designated time to directly observe students' procedural attempts amid overwhelming daily patient censuses (Bortei-Dorku Agyeman 2022). The attendant gaps in contextual reinforcement of proper techniques—from injection angles to epidural insertion site selection—contribute to graduating competency deficits. Strikingly, reviews of early-career general nurses indicated glaring struggles with fundamentals from blood pressure readings to sterile glove donning compared to colleagues with robustly supervised attachments (Norman et al 2022). Osmotic skills absorption through strict immersion alone remains unrealistic.

Additionally, limited supervision quality further threatens to reinforce bad practices as students incorporate flawed approaches encountered during experiential postings into habits. Over 90% of pharmacy trainees surveyed report witnessing hazardous chemotherapy preparation by registered staff, outdated TB antibiotic regimens, and prescription of contraindicated drug pairs - while some students adopted these dangerous practices after insufficient debriefing by preoccupied pharmacists and lack of standardized oversight mechanisms (Agor et al 2022). Normalization of incorrect techniques also manifests around adverse behaviors like discriminatory care, charting shortcuts, or privacy breaches when students rotating through high-volume wards routinely observe time-constrained nurses engaging in concerning patterns without structured mediation emphasizing stringent standards (Turkson-Ocran 2020). Tacit reinforcement of negative role modeling poses grave risks without vigilant supervision centering best practices.

In sum, deficient experiential supervision through attachment rotations not only demoralizes trainees but exposes them and patients to safety hazards, impedes targeted competency-building, and insidiously propagates problematic practice conduct. Establishing supportive preceptor programs, maintaining reasonable trainee-to-supervisor ratios, strengthening oversight infrastructure, and prioritizing dedicated student assessment time could help mitigate these complex risks—ultimately benefiting individuals, health institutions, and communities served after qualification.

Analysis within the socio-ecological framework:

At the individual level, clinical supervision directly affects trainees' retention of knowledge, competency development, and adoption of appropriate skills and conduct through consistent modeling, centered practice, affirming feedback and self-efficacy reinforcement. However, under unsupported conditions, negative experiences degrade confidence while lack of structure cements improper techniques. Strategies must provide tailored support fostering capability belief matched with constructive evaluation guiding skill refinement.

Specifically, personalized skill assessments identifying learning needs paired with supportive supervision centered on addressing student-specific growth areas could promote motivation, competence, and sound practice integration (Labrague et al 2020). Additionally, binding agreements outlining supervised scope of practice and



mandatory oversight hours based on level and demonstrated proficiency helps regulate involvement to avoid undue risks while systematically elevating autonomy upon achieving predefined milestones (Dadzie et al 2017). Embedding such individual-focused clinical teacher training components in national continuing education requirements ensures scaled capacity (GCNM 2021).

At an interpersonal level, positive student-preceptor engagement and approachability strongly interdependently shape productive learning environments and effective guidance (Tenkorang 2022). However when attitudes inhibit constructive feedback or oversight workload strains diminish relational bonds, confidence deteriorates while improper techniques solidify through acceptance of diminished expectations or negative role modeling without deliberation (Derry 2022).

Here, incentivizing regular student evaluations meeting defined standards through linkage to supervisor allowances or workload adjustments encourages engaged formative support (MOH 2018). Formalizing such reliance dynamics contractually clarifies reciprocal obligations. Additionally adopting low trainee-to-preceptor ratios at training sites ensures adequate access and interaction time (Owusu-Afriyie et al 2022). Funding oversight agencies to implement unannounced monitoring of supervisory practices will also enhance accountability.

At an organizational level, health facilities' education-related resource provisions, staffing approaches and quality assurance mechanisms fundamentally determine clinical supervision outputs during attachment (Nyante et al., 2024; Nyatnte et al., 2024; Asamani et al 2018). However lacking control systems and overloaded settings tax supervisory diligence. Strategies must strengthen on-site learning infrastructure including skills evaluation protocols while balancing priorities between supervisors' patient obligations and teaching commitments.

In line with this, standardizing student supervision policies and structures through national accreditation prerequisites uplifts institutional preparedness (Kwakye et al 2020). Inline preceptor credentials review coupled with periodic external audits of attachment program outputs promotes ongoing improvement (Bortei-Dorku Agyeman 2019). Additionally embedding experiential learning surveillance in internal quality controls via observations and adverse event investigations allows redress of systemic gaps like inadequate supervision hours or patient oversight where trainees are involved (Turkson-Ocran 2020).

Finally on a societal level, centralized national bodies including regulators, educators and policymakers profoundly influence practical skill development standards, environments and outcomes (GHS 2022). However diffuse governance across various stakeholders often inhibits cohesive health training oversight and workforce optimization approaches. Streamlining credentialing pathways alongside implementing robust monitoring and regulations to uphold rigorous expectations across roles can enhance consistency.

Crucially, consolidating attachment program monitoring under national accreditation bodies will bolster adherence while unifying competency frameworks for graduating clinical cadres fosters seamless integration (Adongo et al 2022). Binding supervision requirements should remain coupled with health professional preregistration or licensure processes. Further supportive legislative efforts must also reinforce accountability of involved institutions through transparency decrees and stiffer sanctions for negligence involving trainee misconduct tied to oversight deficiencies.

In summary, improving clinical attachment experiences to develop practiced, ethical and empowered health graduates with refined competencies requires multifaceted efforts targeting personal, interpersonal, institutional and societal elements. From tailored competency reinforcement and compassionate mentoring to optimized site capacities, incentive structures and practice oversight - surrounding trainees at all levels with comprehensive supports fosters impactful, sustainable skill acquisition essential for career effectiveness and delivery of quality, comprehensive care aligned to communities' needs.

Conclusion:

This mixed methods policy analysis evaluating the complex ecosystem influencing clinical supervision productivity during Ghanaian health trainees' experiential attachments synthesizes an extensive body of recent evidence to reveal crucial strengths alongside multidimensional weaknesses undermining optimal skills acquisition.

Key strengths of attachments well leveraged include cementing theoretical knowledge through contextual demonstration, building confidence and competence through situated skill application under guidance, and adopting sound patient care techniques and conduct when affirming modeling recurs.

However, gaps in oversight consistency, program structure standardization, preceptor prioritization and workload capacity constraints limit student feedback, practice depth, infrastructure alignment and ethical socialization. The resultant threats span from deteriorating trainee self-efficacy to long-term skills deficits and reinforcement of improper techniques – all jeopardizing care quality and workforce stability.

Multitier interventions promoting engaged assessment, positive exchanges, site resourcing, balanced obligations, oversight transparency and accountability can profoundly improve learning, motivation and assimilation. But truly optimizing supervision requires intersecting efforts targeting individual competence



support, interpersonal relationship-building, institutional priority balancing and policy environment strengthening.

With coordinated infrastructure spanning standardized expectations, educator development, inbuilt incentives and stringent governance, Ghana can uplift clinical learning to produce highly skilled nurses, midwives and medical cadres ready to provide empathetic, safe, needs-based care. Further qualitative and mixed method inquiries tracking such systemic reforms remain essential next steps for expanding supervision understanding and navigating evidence-based enhancement tailored to the decentralized attachment environment.

Overall this formative situational analysis offers health education leaders an actionable roadmap toward maximizing clinical attachments, so emerging professionals gain both technical and humanistic grounding that emboldens their capabilities responding to diverse population health challenges with wisdom, discretion and dedication through careers positively transforming communities.

Recommendations:

These are practical, stakeholder-directed recommendations stemming from this analysis of clinical supervision for Ghanaian health trainees:

For Training Institutions & Facilities Hosting Students:

- 1. Adopt evidence-based clinical supervision guidelines delineating skills oversight standards, supervisor qualifications, student scope authority and structured feedback processes
- 2. Implement accredited continuing education courses, incentives and performance review criteria for preceptor skill development
- 3. Embed dedicated student supervision time into staff schedules and access extra institutional resources for supplemental coaches
- 4. Institute student-to-staff ratios under 8:1, customize placements aligning level and specialization; uphold oversight hour minimums

For Health Professional Education Oversight Bodies:

- 5. Unify clinical competency frameworks outlining graduating skillsets and transition support expectations
- 6. Integrate supervised attachment and specified preceptor credentials into registration and licensure prerequisites
- 7. Bolster accreditation using collaborative site assessments, monitoring of supervision fidelity, transparent reporting procedures

For National Regulatory Councils & Health Workforce Authorities:

- 8. Subsidize accredited teaching sites meeting supervision benchmarks critical for experiential learning
- 9. Amend legislature and practice codes to reinforce accountability across practitioners, organizations and oversight entities
- 10. Compile intervention effectiveness data through multi-stakeholder inquiry to inform ongoing quality reforms With coordinated efforts strengthening clinical skill infrastructure at institutional, oversight and policy levels, Ghana can nurture highly competent nurse and midwife graduates truly ready to address diverse community healthcare needs with lifesaving knowledge, clinical discretion and compassionate dedication.

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